

Economic Performance of the Economy of Kosovo and Metohija

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ABSTRACT

The problem of analysing the factors of the dynamics of the economic performance of every economy, which means the economy of the southern provinces of Serbia, the economy of Kosovo and Metohija, is continuously very current, challenging, significant, and complex. Adequate control of key factors can significantly influence the achievement of the target economic performance of any economy. The application of multi-criteria decision-making methods enables adequate control of the key factors of the economic performance of each economy. Taking this into account, this paper analyses the dynamics of the economic performance of the economy of Kosovo and Metohija in the period 2013 - 2022 based on the LMAW-DNMA method. In the top five years according to the economic performance of the economy of Kosovo and Metohija according to the LMAW-DNMA methods, it falls in the following order: 2022, 2021, 2019, 2017 and 2018. The worst economic performance of the economy of Kosovo and Metohija was achieved in 2020, partly due to the corona virus pandemic. Recently, the economic performance of the economy of Kosovo has improved significantly and Metohija. Adequate management of the analysed statistical variables (gross domestic product, inflation, agriculture, industry, export, import, capital, income, and taxes) influenced this. Similarly, the economic climate, foreign direct investments, the energy crisis, the digitalisation of the company's entire operation, and other factors. Their adequate control can greatly influence the achievement of the target economic performance of the economy of Kosovo and Metohija.

KEYWORDS: *performance, economy, Kosovo and Metohija, LMAW-DNMA method*

JEL CLASSIFICATION: *C61, L32.*

1. INTRODUCTION

Researching the factors influencing the economic performance dynamics of every economy, which means Kosovo and Metohija, is a notably challenging, significant, intricate, and continuously relevant endeavour. It indicates the critical factors and what measures should be taken in order to achieve the target economic performance. Bearing this in mind, this paper analyses the dynamic factors of the economic performance of the economy of Kosovo and Metohija using the LMAW-DNMA method. On the basis of a complex analysis using the given methodology, the real situation in terms of the achieved economic performance of the economy of Kosovo and Metohija can be viewed and relevant measures for improvement in the future can be proposed, such as: effective management of the growth of the gross domestic product, inflation, industry, agriculture, import, export, income, taxes, etc.

Permanent control of key factors is a basic assumption for improving the economic performance of the economy of Kosovo and Metohija. In addition to the application of ratio

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analysis, statistical analysis, DEA analysis, and the use of multi-criteria decision-making methods, including the LMAW-DNMA method, a significant role is played in this. In relation to the classical analysis, their integrated application gives more accurate results of the achieved economic performance of the economy of Kosovo and Metohija as a basis for improvement in the future by applying adequate measures. In this paper, with that in mind, the analysis of factors of the dynamics of the economic performance of the economy of Kosovo and Metohija is based on ratio analysis, statistical analysis, and, in particular, on the use of the LMAW-DNMA method, which enables the ranking of alternatives (in this particular case, the alternatives are the observed years) based on the simultaneous use of several selected criteria. Knowing the positioning of the observed alternatives is a prerequisite for improvement in the future by applying relevant economic and other measures.

The literature devoted to analysing the economic performance of each economy is extensive. In the classical literature, the analysis of the economic performance of the economy is mainly based on financial analysis, ratio analysis, and statistical analysis. In the modern literature, DEA (Data Envelopment Analysis) models are increasingly used in the world when analysing the efficiency of companies (Alam et al., 2022; Amin, & Hajjami, 2021; Amini et al., 2019; Amirteimoori et al., 2022; Andersen & Petersen, 1993; Banker et al., 1984; Chang et al., 2020; Chen et al., 2021; Chen et al., 2018, 2020, 2021a,b; Cooper et al., 1999; Dobrović et al., 2021; Fenyves, & Tarnóczy, 2020; Guo, & Cai, 2020; Lee et al., 2011; Lin et al., 2020; Park, & Kim, 2022; Pendharkar et al., 2021; Podinovski et al., 2021; Photos Čiković & Lozić, 2022; Rasoulzadeh et al., 2021; Rostamzadeh et al., 2021; Sala-Garrido, 2023; Stević et al., 2022; Tone, 2002; Tsai et al., 2021; Zohreh Moghaddas et al., 2022).

The same is the case with the analysis of the efficiency of companies in Serbia (Đurić et al., 2020; Lukic et al., 2017, 2020; Lukic, 2018, 2022a, b,c,d, 2023c; Lukic & Kozarevic, 2019; Lukic & Hadrovic Zekic, 2019; Mandić et al., 2017; Martić, & Savić, 2001; Radonjić, 2020; Vojteški Kljenak & Lukić, 2022). DEA models give a realistic picture of which companies are efficient and which are not and what measures should be taken to increase efficiency.

Recently, in the world literature, multi-criteria decision-making methods (ARAS; MARCOS, PROMETHEE, TOPSIS, WASPAS, REF, etc.) are increasingly being applied in the analysis of company performance (Ayçin & Arsu, 2021; Ecer & Aycin, 2022; Mishra et al., 2022; Nguyen et al., 2022; Popović et al., 2022; Rani et al., 2022; Toslak et al., 2022).

The situation is the same as the literature in Serbia (Lukic, 2021, 2023a, b, e, f, g, h, jk; Stojanović et al., 2022). Because they lead to more realistic results compared to classical methods (such as financial analysis, ratio analysis) as a basis for improvement in the future by applying relevant eco-friendly and other measures. Based on that, this paper analyses the factors of economic performance dynamics of the economy of Kosovo and Metohija using, in addition to ratio analysis and statistical analysis, the LMAW-DNMA method. LMAW-DNMA is a newer multi-criteria decision-making method. Compared to the classic method, for example, ratio analysis, this method gives more accurate results considering that it simultaneously integrates several indicators. This enables the selection of adequate of both economic and other measures to improve the economic performance of the economy of Kosovo and Metohija in the future.

In this paper, as far as empirical data is concerned, the data of the World Bank are used because it aligns comprehensively with the observed aspects of the research on the factors influencing the dynamic economic performance of Kosovo and Metohija's economy.

2. METHODS

Using the LMAW and DNMA methods, we will evaluate the dynamic factors of the economic performance of the Serbian economy based on statistical data from the World Bank. In the following, we will present the basic characteristics of the given methods.

The **LMAW** (Logarithm Methodology of Additive Weights) method is the latest method used to calculate criteria weights and rank alternatives (Demir, 2022; Liao, & Wu, 2020). It takes place through the following steps: m alternatives $A = \{A_1, A_2, \dots, A_m\}$ are evaluated in comparison with n criteria $C = \{C_1, C_2, \dots, C_n\}$ with the participation of k experts $E = \{E_1, E_2, \dots, E_k\}$ and according to a predefined linguistic scale (Pamučar et al., 2021).

Step 1: Determination of weight coefficients of criteria

Experts $E = \{E_1, E_2, \dots, E_k\}$ set priorities with criteria $C = \{C_1, C_2, \dots, C_n\}$ in relation to previously defined values of the linguistic scale. At the same time, they assign a higher value to the criterion of greater importance and a lower value to the criterion of less importance on the linguistic scale. By the way, the priority vector is obtained. The label γ_{cn}^e represents the value of the linguistic scale that the expert e ($1 \leq e \leq k$) assigns to the criterion C_t ($1 \leq t \leq n$).

Step 1.1: Defining the absolute anti-ideal point γ_{AIP}

The absolute ideal point should be less than the smallest value in the priority vector. It is calculated according to the following equation:

$$\gamma_{AIP} = \frac{\gamma_{min}^e}{S} \quad (1)$$

where is γ_{min}^e the minimum value of the priority vector and S should be greater than the base logarithmic function. In the case of using the function Ln, the value of S can be chosen as 3.

Step 1.2: Determining the relationship between the priority vector and the absolute anti-ideal point

The relationship between the priority vector and the absolute anti-ideal point is calculated using the following equation:

$$n_{Cn}^e = \frac{\gamma_{Cn}^e}{\gamma_{AIP}} \quad (2)$$

So the relational vector $R^e = (n_{C1}^e, n_{C2}^e, \dots, n_{Cn}^e)$ is obtained. Where it n_{Cn}^e represents the value of the relation vector derived from the previous equation, and R^e represents the relational vector e ($1 \leq e \leq k$).

Step 1.3: Determination of the vector of weight coefficients

The vector of weight coefficients $w = (w_1, w_2, \dots, w_n)^T$ is calculated by the expert e ($1 \leq e \leq k$) using the following equation:

$$w_j^e = \frac{\log_A(n_{Cn}^e)}{\log_A(\prod_{j=1}^n n_{Cn}^e)}, A > 1 \quad (3)$$

where w_j^e it represents the weighting, coefficients obtained according to expert evaluations e^{th} and the n_{Cn}^e elements of the realisation vector R . The obtained values for the weighting coefficients must meet the condition that $\sum_{j=1}^n w_j^e = 1$.

By applying the Bonferroni aggregator shown in the following equation, the aggregated vector of weight coefficients is determined $w = (w_1, w_2, \dots, w_n)^T$:

$$W_j = \left(\frac{1}{k \cdot (k-1)} \cdot \sum_{x=1}^k (w_j^{(x)})^p \cdot \sum_{\substack{y=1 \\ y \neq x}}^k (w_{ij}^{(y)})^q \right)^{\frac{1}{p+q}} \quad (4)$$

The value of p and q are stabilisation parameters and $p, q \geq 0$. The resulting weight coefficients should fulfill the condition that $\sum_{j=1}^n w_j = 1$.

DNMA (Double Normalisation-based Multiple Aggregation) method is a newer method to show alternatives (Demir, 2022). Two different normalised (linear and vector) techniques are used, as well as three different coupling functions (**Complete Compensatory Model** - CCM, **Uncompensatory Model** - UCM and **Incomplete Compensatory Model** - ICM). The steps of applying this method are as follows (Ecer, 2020; Liao & Wu, 2020):

Step 1: Normalised decision matrix

The elements of the decision matrix are normalised with linear (\hat{x}_{ij}^{1N}) normalisation using the following equation:

$$\hat{x}_{ij}^{1N} = 1 - \frac{|x^{ij} - r_j|}{\max \{ \max_i x^{ij}, r_j \} - \min \{ \min_i x^{ij}, r_j \}} \quad (5)$$

The vector (\hat{x}_{ij}^{2N}) is normalised using the following equation:

$$\hat{x}_{ij}^{2N} = 1 - \frac{|x^{ij} - r_j|}{\sqrt{\sum_{i=1}^m (x^{ij})^2 + (r_j)^2}} \quad (6)$$

The value r_j is the target value for c_j the criterion and is considered $\max_i x^{ij}$ for both utility and $\min_i x^{ij}$ cost criteria.

Step 2: Determining the weight of the criteria

This step consists of three phases:

Step 2.1: In this phase, the standard deviation (σ_j) for the criterion c_j is determined with the following equation where m is the number of alternatives:

$$\sigma_j = \sqrt{\frac{\sum_{i=1}^m \left(\frac{x^{ij}}{\max_i x^{ij}} - \frac{1}{m} \sum_{i=1}^m \left(\frac{x^{ij}}{\max_i x^{ij}} \right) \right)^2}{m}} \quad (7)$$

Step 2.2: Values of the standard deviation calculated for the criteria are normalised with the following equation:

$$w_j^\sigma = \frac{\sigma_j}{\sum_{i=1}^n \sigma_j} \quad (8)$$

Step 2.3: Finally, the weights are adjusted with the following equation:

$$\hat{w}_j = \frac{\sqrt{w_j^\sigma \cdot w_j}}{\sum_{i=1}^n \sqrt{w_j^\sigma \cdot w_j}} \quad (9)$$

Step 3: Calculating the aggregation model

Three aggregation functions (CCM, UCM and ICM) are calculated separately for each alternative.

The CCM (**Complete Compensatory Model**) is calculated using the following equation:

$$u_1(a_i) = \sum_{j=1}^n \frac{\hat{w}_j \cdot \hat{x}_{ij}^{1N}}{\max_i \hat{x}_{ij}^{1N}} \quad (10)$$

The UCM (**Uncompensatory Model**) is calculated using the following equation:

$$u_2(a_i) = \max_j \hat{w}_j \left(\frac{1 - \hat{x}_{ij}^{1N}}{\max_i \hat{x}_{ij}^{1N}} \right) \quad (11)$$

The ICM (**Incomplete Compensatory Model**) is calculated using the following equation:

$$u_3(a_i) = \prod_{j=1}^n \left(\frac{\hat{x}_{ij}^{2N}}{\max_i \hat{x}_{ij}^{2N}} \right)^{\hat{w}_j} \quad (12)$$

Step 4: Integration of utility values

The calculated utility functions are integrated with the following equation using the Euclidean distance principle:

$$DN_i = w_1 \sqrt{\varphi \left(\frac{u_1(a_i)}{\max_i u_1(a_i)} \right)^2 + (1 - \varphi) \left(\frac{m - r_{1(a_i)+1}}{m} \right)^2} - w_2 \sqrt{\varphi \left(\frac{u_2(a_i)}{\max_i u_2(a_i)} \right)^2 + (1 - \varphi) \left(\frac{r_2(a_i)}{m} \right)^2} + w_3 \sqrt{\varphi \left(\frac{u_3(a_i)}{\max_i u_3(a_i)} \right)^2 + (1 - \varphi) \left(\frac{m - r_3(a_i) + 1}{m} \right)^2} \quad (13)$$

In this case, the means $r_1(a_i)$ and $r_3(a_i)$ represent the ordinal number of the alternative a_i sorted by CCM and ICM functions in descending value (higher value first). On the other hand, $r_2(a_i)$ shows the sequence number in the obtained order according to the increasing value (smaller value first) for the UCM function used. The label φ is the relative importance of the child value used and is in the range [0.1]. It is considered that it can be taken as $\varphi = 0.5$. The coefficients w_1, w_2, w_3 are obtained weights of the used functions CCM, UCM and ICM, respectively. The sum should be equal $w_1 + w_2 + w_3 = 1$. When determining the weights, if the decision maker attaches importance to a wider range of performance alternatives, he can set a higher value for w_1 . In case the decision maker is not willing to take risks, i.e., to choose a poor alternative according to some criterion, he can assign a higher weight to w_2 . However, the decision maker may assign a greater weight to w_3 if he simultaneously considers overall performance and risk. Finally, the DN values are sorted in descending order, with the higher value alternatives being the best.

3. RESULTS AND DISCUSSION

The key issue in the application of the LMAW-DNMA method in the evaluation of the economic performance of the economy of Kosovo and Metohija is the selection of appropriate criteria and the determination of their weight coefficients (weights), as well as alternatives. In this paper, the selection of criteria was made according to the nature of the research of the problem treated. They are shown in Table 1 and fully correspond to the problematic character

of the analysis of factors of the dynamics of economic performance, with special reference to Kosovo and Metohija. The alternatives are observed years (2013-2022) and they are also shown in the same table. Figure 1 shows a ratio analysis of the observed economic performance indicators of the economy of Kosovo and Metohija for the period 2013-2022.

Table 1. Initial data

	GDP (current US\$) (billion)	GDP growth (annual %)	Inflation, GDP deflator (annual %)	Agriculture, forestry, and fishing, value added (% of GDP)	(Industry including construction), value added (% of GDP)	Exports of goods and services (% of GDP)	Imports of goods and services (% of GDP)	Gross capital formation (% of GDP)	Domestic credit provided by financial sector (% of GDP)
	C1	C2	C3	C4	C5	C6	C7	C8	C9
2013 – A1	6.73	5.3	0.4	8.4	27.2	23	52.1	30	26.5
2014 – A2	7.07	3.3	1.6	8.3	26.5	23.5	53.5	27.8	29.9
2015 – A3	6.29	5.9	0.6	7.7	26.9	22.5	51.6	30.4	32.5
2016 – A4	6.68	5.6	0.8	8.2	26.9	23.8	51.2	33.5	36.4
2017 – A5	7.18	4.8	0.4	7.4	27.5	27.3	53.1	34.7	39.9
2018 – A6	7.88	3.4	1.5	6.5	27.9	29.1	57.3	36.3	45.3
2019 – A7	7.90	4.8	1	7.2	27.1	29.3	56.4	34.6	49.5
2020 – A8	7.72	-5.3	1.4	7.4	27.6	21.7	53.9	33.4	59.5
2021 – A9	9.41	10.7	6.1	6.9	27.4	33.4	65.2	36	57.1
2022 – A10	9.43	3.5	8.7	7.4	28.2	38.5	70.8	34.8	58.1
Statistics									
Mean	7.6290	4.2000	2.2500	7.5400	27.3200	27.2100	56.5100	33.1500	43.4700
Median	7.4500	4.8000	1.2000	7.4000	27.3000	25.5500	53.7000	34.0500	42.6000
Std. Deviation	1.08403	3.96120	2.81593	.61860	.50728	5.47102	6.49452	2.81987	12.25507
The minimum	6.29	-5.30	.40	6.50	26.50	21.70	51.20	27.80	26.50
Maximum	9.43	10.70	8.70	8.40	28.20	38.50	70.80	36.30	59.50

Note: Author's statistics

Source: The Word Bank.

<https://data.worldbank.org/country/kosovo?view=chart><https://data.worldbank.org/country/kosovo?view=chart>

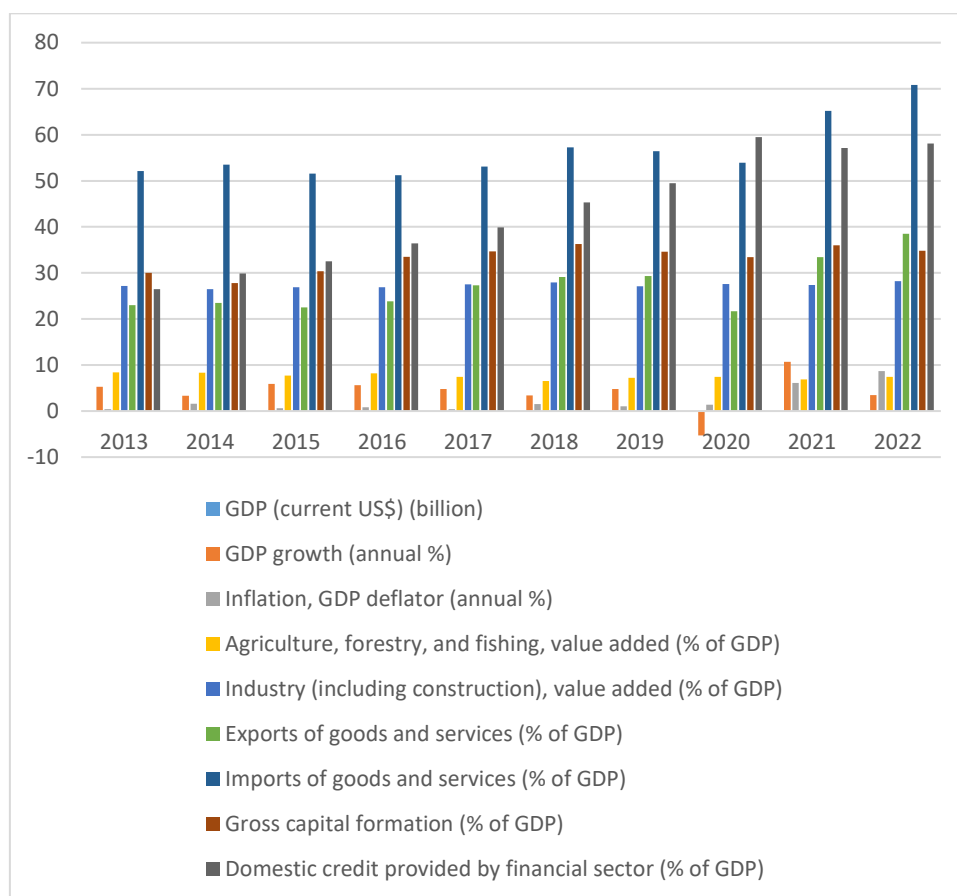


Figure 1. Economic performance indicators of the economy of Kosovo and Metohija
 Source: author's picture

Table 2 shows the correlation matrix of the criteria.

Table 2. Correlation

Correlations		C1	C2	C3	C4	C5	C6	C7	C8	C9
C 1	Pearson Correlation	1	.131	.885 **	-.619	.664 *	.885 **	.946 **	.644 *	.837 **
	Sig. (2-tailed)		.719	.001	.057	.036	.001	.000	.044	.003
	N	10	10	10	10	10	10	10	10	10
C2	Pearson Correlation	.131	1	.210	-.033	-.218	.361	.219	.114	-.249
	Sig. (2-tailed)	.719		.561	.928	.545	.306	.544	.754	.487
	N	10	10	10	10	10	10	10	10	10
C3	Pearson Correlation	.885 **	.210	1	-.325	.569	.866 **	.970 **	.388	.642 *
	Sig. (2-tailed)	.001	.561		.360	.086	.001	.000	.269	.045
	N	10	10	10	10	10	10	10	10	10
C4	Pearson Correlation	-.619	-.033	-.325	1	-.651 *	-.555	-.494	-.832 **	-.701 *
	Sig. (2-tailed)	.057	.928	.360		.042	.096	.146	.003	.024
	N	10	10	10	10	10	10	10	10	10
C5	Pearson Correlation	.664 *	-.218	.569	-.651 *	1	.660 *	.664 *	.723 *	.684 *
	Sig. (2-tailed)	.036	.545	.086	.042		.038	.036	.018	.029

Correlations										
		C1	C2	C3	C4	C5	C6	C7	C8	C9
	N	10	10	10	10	10	10	10	10	10
C6	Pearson Correlation	.885 **	.361	.866 **	-.555	.660 *	1	.943 **	.640 *	.621
	Sig. (2-tailed)	.001	.306	.001	.096	.038		.000	.046	.056
	N	10	10	10	10	10	10	10	10	10
C7	Pearson Correlation	.946 **	.219	.970 **	-.494	.664 *	.943 **	1	.524	.706 *
	Sig. (2-tailed)	.000	.544	.000	.146	.036	.000		.120	.023
	N	10	10	10	10	10	10	10	10	10
C8	Pearson Correlation	.644 *	.114	.388	-.832 **	.723 *	.640 *	.524	1	.739 *
	Sig. (2-tailed)	.044	.754	.269	.003	.018	.046	.120		.015
	N	10	10	10	10	10	10	10	10	10
C9	Pearson Correlation	.837 **	-.249	.642 *	-.701 *	.684 *	.621	.706 *	.739 *	1
	Sig. (2-tailed)	.003	.487	.045	.024	.029	.056	.023	.015	
	N	10	10	10	10	10	10	10	10	10
**. Correlation is significant at the 0.01 level (2-tailed).										
*. Correlation is significant at the 0.05 level (2-tailed).										

Source: author's statistics

In this case, there is a strong correlation between C1 and the other criteria, except for C2 and C4, at the level of statistical significance. Therefore, increasing the gross domestic product can influence the improvement of the economic performance of the economy of Kosovo and Metohija. Table 3 and Figure 2 show the Friedman test.

Table 3. Friedman test

NPar Tests	
Friedman Test	
Ranks	
	Mean Rank
C1	3.40
C2	2.00
C3	1.30
C4	3.30
C5	5.70
C6	5.50
C7	8.90
C8	7.00
C9	7.90
Test Statistics^a	
N	10
Chi-Square	75,333
df	8
Asymp. Sig.	.000
a. Friedman Test	

Source: author's statistics

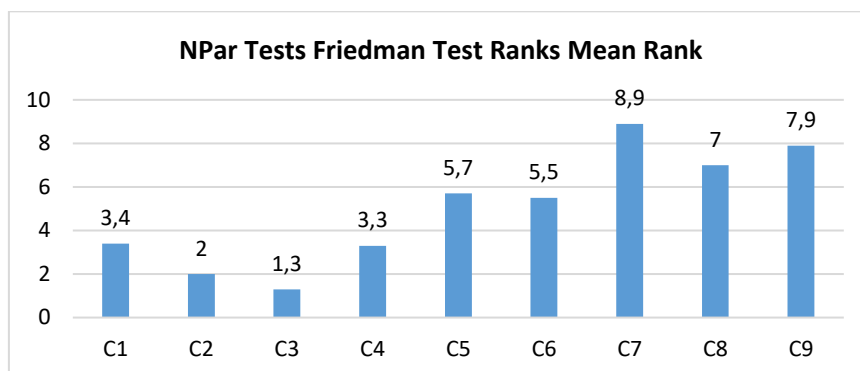


Figure 2. Mean Rank

Source: author's picture

Thus, substantial distinctions exist among the observed criteria for the economic performance of Kosovo and Metohija's economy. (Asymp. Sig. .000).

Table 4 shows the prioritisation scale.

Table 4. Prioritisation scale

Prioritisation Scale	Abbreviation	Prioritisation
Linguistic Variables		
Absolutely Low	AL	1
Very Low	VL	1.5
Low	L	2
Medium	M	2.5
Equal	E	3
Medium High	MH	3.5
High	H	4
Very High	VH	4.5
Absolutely High	AH	5

Source: author's statistics

Determining the weighting coefficients of the criteria using the LMAW method are shown in Table 5 and Figure 3. (The author's calculation.)

Table 5. Weight coefficients of the criteria

KIND	1	1	1	1	1	1	1	1	1
	C1	C2	C3	C4	C5	C6	C7	C8	C9
E1	H	AH	H	E	MH	MH	H	VH	E
E2	VH	VH	MH	H	H	MH	AH	AH	L
E3	E	MH	VH	AH	AH	H	E	E	H
E4	MH	E	E	VH	AH	E	AH	H	H

YAIP	0.5									
	C1	C2	C3	C4	C5	C6	C7	C8	C9	LN($\Pi\eta$)
R1	8	10	8	6	7	7	8	9	6	18.213
R2	9	9	7	8	8	7	10	10	4	18.437
R3	6	7	9	10	10	8	6	6	8	18.282
R4	7	6	6	9	10	6	10	8	8	18.282

Aggregated Fuzzy Vectors	C1	C2	C3	C4	C5	C6	C7	C8	C9
W1j	0.003	0.003	0.003	0.003	0.003	0.003	0.003	0.003	0.002
W2j	0.003	0.003	0.003	0.003	0.003	0.003	0.004	0.003	0.002
W3j	0.003	0.003	0.003	0.003	0.004	0.003	0.003	0.003	0.003
W4j	0.003	0.003	0.003	0.003	0.004	0.003	0.004	0.003	0.003

Weight Coefficients Vector	C1	C2	C3	C4	C5	C6	C7	C8	C9
W1j	0.114	0.126	0.114	0.098	0.107	0.107	0.114	0.121	0.098
W2j	0.119	0.119	0.106	0.113	0.113	0.106	0.125	0.125	0.075
W3j	0.098	0.106	0.120	0.126	0.126	0.114	0.098	0.098	0.114
W4j	0.106	0.098	0.098	0.120	0.126	0.098	0.126	0.114	0.114
SUM	0.012	0.013	0.012	0.013	0.014	0.011	0.013	0.013	0.010
Aggregated Weight Coefficient Vectors	0.109 3	0.112 3	0.109 4	0.114 2	0.117 8	0.106 0	0.115 6	0.114 2	0.099 8

Source: Author's statistics

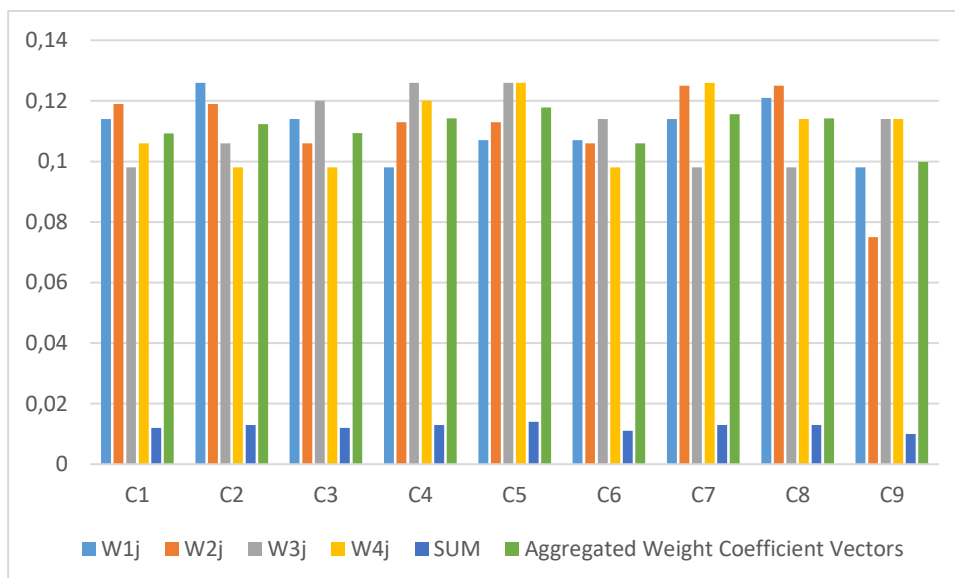


Figure 3. Weight coefficients of criteria

Source: Author's picture

The most important criterion in this case is therefore C5 - (Industry including construction), value added (% of GDP). Increasing the added value in the industry can therefore significantly influence the improvement of the economic performance of the economy of Kosovo and Metohija.

The results of the economic performance research of the economy of Kosovo and Metohija using the LMAW-DNMA method are shown in Tables 6 - 12 and Figure 4 (the author's calculation).

Table 6. Initial Matrix

INITIAL MATRIX	KIND	1	1	1	1	1	1	1	1	1
	Weight	0.1093	0.1123	0.1094	0.1142	0.1178	0.1060	0.1156	0.1142	0.0998
		C1	C2	C3	C4	C5	C6	C7	C8	C9
A1		6.73	5.3	0.4	8.4	27.2	23	52.1	30	26.5
A2		7.07	3.3	1.6	8.3	26.5	23.5	53.5	27.8	29.9
A3		6.29	5.9	0.6	7.7	26.9	22.5	51.6	30.4	32.5

INITIAL MATRIX	KIND	1	1	1	1	1	1	1	1	1
	Weight	0.1093	0.1123	0.1094	0.1142	0.1178	0.1060	0.1156	0.1142	0.0998
		C1	C2	C3	C4	C5	C6	C7	C8	C9
	A4	6.68	5.6	0.8	8.2	26.9	23.8	51.2	33.5	36.4
	A5	7.18	4.8	0.4	7.4	27.5	27.3	53.1	34.7	39.9
	A6	7.88	3.4	1.5	6.5	27.9	29.1	57.3	36.3	45.3
	A7	7.9	4.8	1	7.2	27.1	29.3	56.4	34.6	49.5
	A8	7.72	-5.3	1.4	7.4	27.6	21.7	53.9	33.4	59.5
	A9	9.41	10.7	6.1	6.9	27.4	33.4	65.2	36	57.1
	A10	9.43	3.5	8.7	7.4	28.2	38.5	70.8	34.8	58.1
	MAX	9.4300	10.7000	8.7000	8.4000	28.2000	38.5000	70.8000	36.3000	59.5000
	MIN	6.2900	-5.3000	0.4000	6.5000	26.5000	21.7000	51.2000	27.8000	26.5000

Source: Author's statistics

Table 7. Linear Normalisation Matrix

Linear Normalization MATRIX		C1	C2	C3	C4	C5	C6	C7	C8	C9	MAX
	A1	0.1401	0.6625	0.0000	1.0000	0.4118	0.0774	0.0459	0.2588	0.0000	1.0000
A2	0.2484	0.5375	0.1446	0.9474	0.0000	0.1071	0.1173	0.0000	0.1030	0.9474	
A3	0.0000	0.7000	0.0241	0.6316	0.2353	0.0476	0.0204	0.3059	0.1818	0.7000	
A4	0.1242	0.6813	0.0482	0.8947	0.2353	0.1250	0.0000	0.6706	0.3000	0.8947	
A5	0.2834	0.6313	0.0000	0.4737	0.5882	0.3333	0.0969	0.8118	0.4061	0.8118	
A6	0.5064	0.5438	0.1325	0.0000	0.8235	0.4405	0.3112	1.0000	0.5697	1.0000	
A7	0.5127	0.6313	0.0723	0.3684	0.3529	0.4524	0.2653	0.8000	0.6970	0.8000	
A8	0.4554	0.0000	0.1205	0.4737	0.6471	0.0000	0.1378	0.6588	1.0000	1.0000	
A9	0.9936	1.0000	0.6867	0.2105	0.5294	0.6964	0.7143	0.9647	0.9273	1.0000	
A10	1.0000	0.5500	1.0000	0.4737	1.0000	1.0000	1.0000	0.8235	0.9576	1.0000	

Source: Author's statistics

Table 8. Vector Normalisation Matrix

Vector Normalisation MATRIX		C1	C2	C3	C4	C5	C6	C7	C8	C9	MAX
	A1	0.8966	0.7402	0.4097	1.0000	0.9890	0.8380	0.9032	0.9434	0.7860	1.0000
A2	0.9096	0.6440	0.4950	0.9961	0.9813	0.8432	0.9105	0.9236	0.8081	0.9961	
A3	0.8797	0.7691	0.4239	0.9724	0.9857	0.8328	0.9006	0.9470	0.8249	0.9857	
A4	0.8947	0.7547	0.4381	0.9921	0.9857	0.8464	0.8986	0.9748	0.8502	0.9921	
A5	0.9138	0.7162	0.4097	0.9605	0.9923	0.8829	0.9084	0.9856	0.8729	0.9923	
A6	0.9406	0.6488	0.4879	0.9250	0.9967	0.9018	0.9301	1.0000	0.9079	1.0000	
A7	0.9414	0.7162	0.4523	0.9527	0.9879	0.9039	0.9255	0.9847	0.9352	0.9879	
A8	0.9345	0.0000	0.4808	0.9605	0.9934	0.8244	0.9125	0.9739	1.0000	1.0000	
A9	0.9992	1.0000	0.8151	0.9408	0.9912	0.9467	0.9710	0.9973	0.9844	1.0000	
A10	1.0000	0.6536	1.0000	0.9605	1.0000	1.0000	1.0000	0.9865	0.9909	1.0000	
Adj Wj	0.1065	0.1442	0.1787	0.0871	0.0437	0.1165	0.0978	0.0894	0.1362		

Source: Author's statistics

Table 9. CCM (Complete Compensatory Model)

CCM (Complete Compensatory Model)	u1(ai)	C1	C2	C3	C4	C5	C6	C7	C8	C9	SUM
	A1	0.0149	0.0955	0.0000	0.0871	0.0180	0.0090	0.0045	0.0231	0.0000	0.2522
A2	0.0279	0.0818	0.0273	0.0871	0.0000	0.0132	0.0121	0.0000	0.0148	0.2642	
A3	0.0000	0.1442	0.0062	0.0786	0.0147	0.0079	0.0029	0.0391	0.0354	0.3288	

CCM (Complete Compensatory Model)	u1(ai)	C1	C2	C3	C4	C5	C6	C7	C8	C9	SUM
	A1	0.0149	0.0955	0.0000	0.0871	0.0180	0.0090	0.0045	0.0231	0.0000	0.0000
A2	0.0279	0.0818	0.0273	0.0871	0.0000	0.0132	0.0121	0.0000	0.0148	0.0148	0.2642
A3	0.0000	0.1442	0.0062	0.0786	0.0147	0.0079	0.0029	0.0391	0.0354	0.0354	0.3288
A4	0.0148	0.1098	0.0096	0.0871	0.0115	0.0163	0.0000	0.0670	0.0457	0.0457	0.3617
A5	0.0372	0.1121	0.0000	0.0508	0.0317	0.0479	0.0117	0.0894	0.0681	0.0681	0.4489
A6	0.0539	0.0784	0.0237	0.0000	0.0360	0.0513	0.0304	0.0894	0.0776	0.0776	0.4408
A7	0.0682	0.1138	0.0161	0.0401	0.0193	0.0659	0.0324	0.0894	0.1186	0.1186	0.5639
A8	0.0485	0.0000	0.0215	0.0412	0.0283	0.0000	0.0135	0.0589	0.1362	0.1362	0.3481
A9	0.1058	0.1442	0.1227	0.0183	0.0231	0.0812	0.0698	0.0863	0.1263	0.1263	0.7777
A10	0.1065	0.0793	0.1787	0.0412	0.0437	0.1165	0.0978	0.0736	0.1304	0.1304	0.8677

Source: Author's statistics

Table 10. UCM (Uncompensatory Model)

UCM (Uncompensatory Model)	u2(ai)	C1	C2	C3	C4	C5	C6	C7	C8	C9	MAX
	A1	0.0915	0.0487	0.1787	0.0000	0.0257	0.1075	0.0933	0.0663	0.1362	0.1362
A2	0.0785	0.0624	0.1514	0.0000	0.0437	0.1034	0.0857	0.0894	0.1214	0.1214	0.1514
A3	0.1065	0.0000	0.1725	0.0085	0.0290	0.1086	0.0949	0.0503	0.1008	0.1008	0.1725
A4	0.0917	0.0344	0.1690	0.0000	0.0322	0.1003	0.0978	0.0224	0.0905	0.0905	0.1690
A5	0.0693	0.0321	0.1787	0.0363	0.0120	0.0687	0.0861	0.0000	0.0681	0.0681	0.1787
A6	0.0526	0.0658	0.1550	0.0871	0.0077	0.0652	0.0673	0.0000	0.0586	0.0586	0.1550
A7	0.0382	0.0304	0.1625	0.0470	0.0244	0.0506	0.0653	0.0000	0.0175	0.0175	0.1625
A8	0.0580	0.0000	0.1571	0.0458	0.0154	0.1165	0.0843	0.0305	0.0000	0.0000	0.1571
A9	0.0007	0.0000	0.0560	0.0687	0.0206	0.0354	0.0279	0.0032	0.0099	0.0099	0.0687
A10	0.0000	0.0649	0.0000	0.0458	0.0000	0.0000	0.0000	0.0158	0.0058	0.0058	0.0649

Source: Author's statistics

Table 11. ICM (Incomplete Compensation Model)

ICM (Incomplete Compensatory Model)	u3(ai)	C1	C2	C3	C4	C5	C6	C7	C8	C9	MAX
	A1	0.9884	0.9576	0.8526	1.0000	0.9995	0.9796	0.9901	0.9948	0.9677	0.9677
A2	0.9904	0.9391	0.8826	1.0000	0.9993	0.9808	0.9913	0.9933	0.9719	0.9719	0.7699
A3	0.9880	0.9649	0.8601	0.9988	1.0000	0.9805	0.9912	0.9964	0.9760	0.9760	0.7740
A4	0.9891	0.9613	0.8641	1.0000	0.9997	0.9817	0.9904	0.9984	0.9792	0.9792	0.7807
A5	0.9913	0.9541	0.8538	0.9972	1.0000	0.9865	0.9914	0.9994	0.9827	0.9827	0.7734
A6	0.9935	0.9395	0.8797	0.9932	0.9999	0.9880	0.9929	1.0000	0.9869	0.9869	0.7895
A7	0.9949	0.9547	0.8697	0.9968	1.0000	0.9897	0.9936	0.9997	0.9926	0.9926	0.8035
A8	0.9928	0.0000	0.8774	0.9965	0.9997	0.9778	0.9911	0.9976	1.0000	1.0000	0.0000
A9	0.9999	1.0000	0.9641	0.9947	0.9996	0.9936	0.9971	0.9998	0.9979	0.9979	0.7532
A10	1.0000	0.9405	1.0000	0.9965	1.0000	1.0000	1.0000	0.9988	0.9988	0.9988	0.7699

Source: Author's statistics

Table 12. Rank Order

										w1	w2	w3	
										0.6	0.1	0.3	
		CCM		UCM		ICM				Utility Values			Rank Order
		u1(ai)	Rank	φ	u2(ai)	Rank	φ	u3(ai)	Rank	φ			
2013	A1	0.2522	10	0.2173	0.1787	10	1.0000	0.7532	9	0.5796	0.4043	0.4043	8
2014	A2	0.2642	9	0.2576	0.1514	3	0.6356	0.7699	8	0.6125	0.4018	0.4018	9
2015	A3	0.3288	8	0.3418	0.1725	8	0.8867	0.7740	6	0.6773	0.4969	0.4969	7
2016	A4	0.3617	6	0.4603	0.1690	7	0.8322	0.7807	5	0.7207	0.5756	0.5756	6

2017	A5	0.4489	4	0.6155	0.1787	10	1.0000	0.7734	7	0.6428	0.6621	0.6621	4
2018	A6	0.4408	5	0.5559	0.1550	4	0.6755	0.7895	4	0.7695	0.6319	0.6319	5
2019	A7	0.5639	3	0.7288	0.1625	6	0.7705	0.8035	3	0.8244	0.7617	0.7617	3
2020	A8	0.3481	7	0.4006	0.1571	5	0.7154	0.0000	10	0.0707	0.3331	0.3331	10
2021	A9	0.7777	2	0.8981	0.0687	2	0.3066	0.9475	1	1.0000	0.8695	0.8695	2
2022	A10	0.8677	1	1.0000	0.0649	1	0.2664	0.9349	2	0.9444	0.9100	0.9100	1
	MAX	0.8677			0.1787			0.9475					

Source: Author's statistics

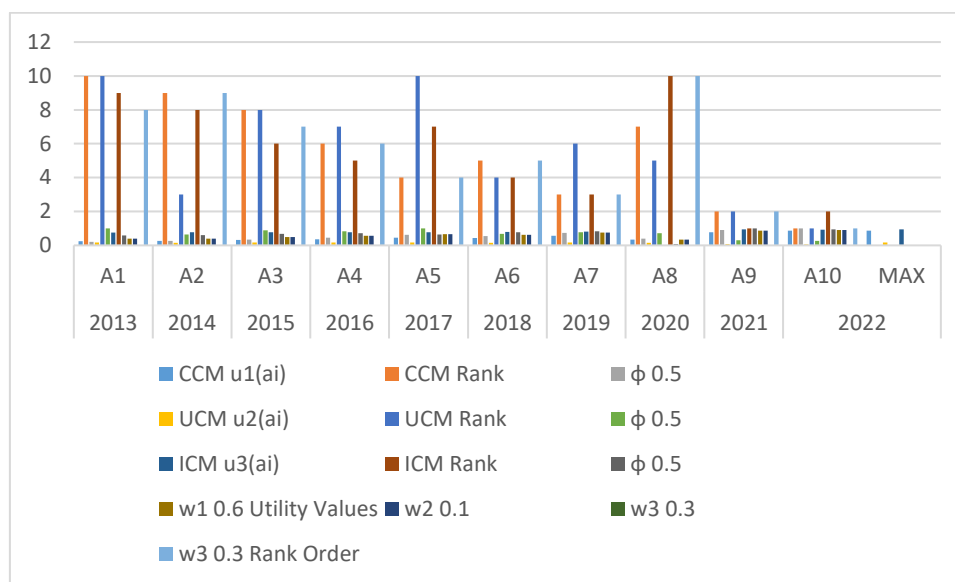


Figure 4. Rank Order

Source: Author's picture

In this particular case, the top five years based on the economic performance of Kosovo and Metohija, as per the LMAW-DNMA methods, are ranked in the following order: 2022, 2021, 2019, 2017 and 2018. In the period 2013 - 2022, the worst economic performance of the economy of Kosovo and Metohija was achieved in 2020, partly due to the pandemic of the corona virus COVID-19. All in all, it can be concluded, based on the given empirical analysis, that the economic performance of the economy of Kosovo and Metohija has improved significantly in recent times. Adequate management of analysed statistical variables as factors (gross domestic product, inflation, agriculture, industry, import, export, capital, income, taxes) had a positive effect on that. Likewise, the geopolitical and economic climate, foreign direct investments, the energy crisis, the digitalisation of the entire company's operations, etc.

The research in this paper, using the example of the LMAW-DNMA method, demonstrated the justification of applying, in addition to the classic methodology, the method of multi-criteria decision-making in the evaluation of the economic performance of the economy of Kosovo and Metohija, as well as the DEA model. Because they give more accurate results. Therefore, it is recommended that they be used as much as possible in the analysis of the economic performance of the economy of Kosovo and Metohija.

4. CONCLUSIONS

Empirical research of the problem treated in this paper using the LMAW-DNMA method showed that in the top five years in terms of economic performance, the economy of Kosovo and Metohija fall in the following order: 2022, 2021, 2019, 2017 and 2018. In the period 2013 - 2022, the worst economic performance of the economy of Kosovo and Metohija was

achieved in 2020. Overall, the economic performance of the economy of Kosovo and Metohija has improved significantly recently. Adequate management of analysed statistical variables as factors (gross domestic product, inflation, agriculture, industry, import, export, capital, income, taxes) contributed to this.

Significant determinants of the economic performance of the economy of Kosovo and Mtohija also include: the economic climate, the foreign direct investments, the digitisation of the entire business of companies, the energy crisis, and so on. To some extent, the negative effects of the COVID-19 pandemic on the economic performance of the economy of Kosovo and Metohija have been mitigated by the application of digitisation. The economy of Kosovo and Mtohija can achieve the target economic performance by adequately controlling the critical factors of business success (price, costs, time, quality, innovation, and growth).

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